

The Strategic Plan Implementation Teams will be issuing periodic *We Rise* To New Heights Strategic Plan updates throughout the year. With this, we will provide updates on our 5 Bold Goals.

- Unsurpassed Student Experience
- Contemporary and Distinctive Academics
- Leading Student Success and Support
- Culture of Care and Belonging
- **Operational Strength and Investment (OSI) – Today's update**



As part of the *We Rise to New Heights Strategic Plan*, the Operational Strength and Investment (OSI) Team is focused on ensuring that Mount St. Joseph University continues to strengthen the physical spaces, systems, and infrastructure that support our students, faculty, and staff. Our work centers on identifying strategic investments that will help the Mount operate more effectively today while positioning the University for long-term growth.

Over the past month, the OSI team has been working to:

• Evaluate campus facility priorities that support student learning and engagement
• Explore opportunities to modernize academic and health science learning environments
• Identify operational improvements that increase efficiency and collaboration across departments
• Develop long-term planning and frameworks that align future investments with the University's strategic goals

Many of the improvements that will shape the next chapter of the Mount, from updated academic spaces to enhanced student support facilities, begin through the planning and prioritization happening within the OSI group.

The recently announced revitalization of Seton Center represents an exciting step forward in strengthening student-centered spaces on campus. Projects like this reflect the type of strategic investment the Operational Strategic Investment team is working to support as part of the *We Rise to New Heights* Strategic Plan, ensuring that our facilities and campus environments continue to evolve in ways that best serve our students and community.

- Read more about these exciting changes here: Elevating the Heart of Campus: Mount St. Joseph University Announces Major Revitalization of Seton Center in Fall 2026

In the coming months, we will continue sharing updates as planning progresses and as new initiatives move forward.

Alongside facility and operational planning, the OSI team has also been supporting early work on the University's comprehensive capital campaign. While several capital initiatives are being explored, including potential investments in health sciences and

athletic facilities, the campaign will be broad in scope, with priorities that also include scholarships, campus renovations, and new naming opportunities that support the Mount's long-term mission.



Think Partnership Early

If your department is exploring a new initiative, program expansion, or major equipment need, consider reaching out to Institutional Advancement early in the planning process.

Early collaboration allows us to:
• Identify potential donor or foundation partners
• Align opportunities with the University's strategic priorities
• Position projects for potential philanthropic support

The earlier we collaborate, the more options we have to help bring ideas to life.

Share Your Good News

Did your department launch a new program, receive an award, or create an innovative student experience? Let Institutional Advancement know.

Donors are inspired by stories of impact, and many of the most successful fundraising conversations begin with a simple update from faculty or staff about something exciting happening on campus.

If you have news worth celebrating, send it our way. It might become the next donor story that helps support your program.

Invite Donors Into the Experience

One of the most powerful ways to engage supporters is simply to invite them to see the Mount in action.

Whether it's attending a class presentation, visiting a lab, observing a clinical experience, or joining a student event, these moments help donors connect directly to our mission.

If you have opportunities where a guest visit could enhance the experience, Institutional Advancement is happy to help coordinate.



- Day of Giving (Feast of St. Joseph) – March 19, 2026
- Art Guild Egg Reception and Auction – March 25, 2026
- Reds Opening Day Parade – March 26, 2026
- Employee Bingo hosted by the Athletics Department – April 1, 2026
- Spring Fest – April 18, 2026
- Wellness Expo – April 29, 2026
- Baccalaureate Mass and Commencement – May 8-9, 2026

To learn more about upcoming Employee Engagement events click here.

"Someone is sitting in the shade today because someone planted a tree a long time ago"

– ***Waren Buffett***